SILESIAN UNIVERSITY OF TECHNOLOGY PUBLISHING HOUSE

SCIENTIFIC PAPERS OF SILESIAN UNIVERSITY OF TECHNOLOGY ORGANIZATION AND MANAGEMENT SERIES NO. 164

2022

TOWARDS SEARCHING FOR A GAP IN NETWORK RELATIONS FOR SMART SPECIALIZATION STRATEGY – RESULTS OF BIBLIOMETRIC ANALYSIS

Magdalena KOGUT-JAWORSKA

University of Szczecin, Institute of Management; magdalena.kogut-jaworska@usz.edu.pl, ORCID: 0000-0001-8812-374X

Purpose: Over the recent years, the literature on the subject has given much attention to the issues of regional innovativeness. Within this broadly defined concept, the issues covered by research studies and analyses include: enterprises' capabilities to search for new concepts and inventions, cooperation among enterprises, cooperation between the public sphere and enterprises, cooperation between research institutions and enterprises. Effectiveness of those relations translates into the extent to which innovations are generated and absorbed in the regions. The purpose of this study is to identify the significance of regional partnerships in the currently implemented smart specialization strategies and to search for research gaps in the currently conducted studies in that area.

Design/methodology/approach: In order to attain this research goal, the study applied the systematic literature review (SLR) method, also making use of the text mining method and the VOSviewer (bibliometric mapping) tool.

Findings: The research study found that the approach to building network relations within partnerships for smart specialization strategy implementation is changing. Currently, network relations and partnerships are deeply rooted in the EU policies, such as those related to sustainable development, support for European Green Deal implementation, the EU industrial policy strategy, Horizon Europe programme, the Cohesion Policy.

Originality/value: The analyses completed as part of the study have unambiguously confirmed the direction of activity of network relations within smart specialization strategies, and at the same time have shown that this is a niche issue which is entering the stage of intensive development.

Keywords: network relations, regional partnerships, smart specialization strategy, innovativeness, SLR, scientific mapping.

Category of the paper: Research paper; Literature review.

1. Introduction

Partnership is predicated on a conviction that multi-faceted problems may be solved in a situation where various entities with shared needs complement and support each other via joint actions taken within competences that are as close as possible to their core activity. Active cooperation contributes to a synergy effect, where joint initiatives bring significantly bigger benefits compared to individually completed activities (Kogut-Jaworska, 2012, p. 137).

In the context o creating new innovativeness strategies, including smart specialization strategies, which represent the bottom-up approach to development management, the concept of regional partnerships for innovativeness was introduced, denoting broad coalitions of stakeholders from heterogeneous organizations such as regional authorities, companies, and universities, where joint interests constitute the basis for cooperation (Benneworth, 2007, p. 16; Nieth, 2019, p. 204; D et al., 2022). Within the framework of regional partnerships for innovativeness, stakeholders cooperate with each other, design and implement strategies, and as a result promote innovativeness and regional development.

Cooperation between such partners takes place in an atmosphere of sharing ideas about the way of resolving specific matters, identification with common goals, division of competences, means, and risks. Cooperation within the framework of regional partnerships for innovative development of regions is predicated on the two major premises:

- firstly, the impact on innovative development is limited for each entity in the regional economy, however, as part of integrated activity, i.e. cooperation, the impact capabilities are definitely bigger,
- secondly, dialogue, cooperation and partner relations between the entities make it possible to better recognize the needs of all the actors on the economic stage, which enables better adjustment of the range of instruments of impact and of the way of solving any problems related to innovativeness on a regional level (Kogut-Jaworska, 2012, p. 138).

Network relations of regional entities are those between tertiary education institutions, business institutions, social institutions, financial institutions, enterprises, social groups building a social capital, institutions fostering engagement and activation of innovativeness and entrepreneurship. Network relations fall within the area of interest shared by authors of many research studies and analyses being part of the literature on the subject, including in particular (Martins, 2016; Sorama, 2020; Tumbas et al., 2013; Nguyen, Marques, 2022). Internal and external network relations (diffusion), shape the community life standards (regional tolerance), and specify behavior standards for entities, promote and reward regions with high standards of human capital (region's talent) as well as knowledge of innovation flow in the science – business area, i.e. regional innovativeness (Makieła, 2018).

Smart specialization strategies, in turn, are the strategies that until recently were considered to be an iteration of the innovation policy (Mazzucato, 2012; Gianelle et al., 2020; Ghinoi et al., 2021) which developed in Northern Europe over the recent decades (Grillitsch, Asheim, 2018; Gianelle et al., 2020; Gianelle, Guzzo, Mieszkowski, 2020; Trippl, Zukauskaite, Healy, 2020). They constitute the key element of the EU Cohesion Policy based on the concept of the regional innovation system (RIS). The cooperation discourse and development of institutional capabilities that promote it are applied in order to stimulate innovations, entrepreneurship and knowledge creation (this topic is further discussed in: Foray, David, Hall, 2011; Foray, Mowery, Nelson, 2012; Foray, Rainoldi, 2013; Foray, 2015, 2018).

Regional stakeholders, who interact in the region, and network relations also give rise to regional innovation strategies which most often are part of a smart specialization strategy (or its counterpart). However, the approach based on regional smart specialization strategies (RIS3) departs from the assumption that the entities in the subsystem of knowledge application and the subsystem of knowledge generation co-operate actively, thus facilitating regular exchange of knowledge, resources, and human capital (McCann, Ortega-Argilés, 2015). Even though the concept is widely praised, its critics claim that it tends to provide a static picture of random actors and institutions, reducing the analysis to a description of the "system" that resembles an inventory (Nieth, 2019; Uyarra, Marzocchi, Sorvik, 2018). In other words, the systematic approach RIS3 is criticized for presenting the current situation without offering any heuristic tools that help understand how to design changes in the region. It is at that point where regional partnerships come into play, which provide a dynamic form other than the one caused by the static approach to RIS3 (Nieth, 2019).

Research studies regarding various aspects of network relations within the framework of regional partnerships still seem to be fragmentary. On the one hand, hindered access to the literature on development of capabilities in that area may influence the emerging new regional perspective, on the other hand it restrains cognitive capabilities regarding active interactions and cooperation between interested parties, as a contribution to regional progress. Even though researchers take attempts to carry out studies in that regard, there is still a lack of coherent analyses that synthesize both the knowledge about innovation-oriented network relations and experiences derived from implementation of smart specialization strategies.

2. Methodology and research results

The objective of this research study is to assess the research structure regarding network relations within the framework of regional partnerships for smart specialization strategies (RIS3) and to identify any research gaps in that area. Although the literature on the subject reveals a lot of knowledge related to the leading topic, what it still lacks is current exploration

of relations between individual constructs. This study focuses on identification of research themes addressed in the literature on the subject over the past decade (2012-2022) and it is based on the data derived from the Web of Science database – a set of bibliography and abstract databases created by Clarivate Analytics, covering many disciplines of research and intended for both searching information on a given topic and carrying out analyses of issues within specific publications (knowledge mapping).

Analysis of bibliometric data (bibliometrics), along with the tools for knowledge mapping, goes hand in hand with the currently emerging techniques that support observation and anticipation of science development. For example, Poter et al. (Porter et al., 2004, pp. 290-291) in their paper provided characteristics and comparison of as many as 51 detailed methods applied to attain the goals in question. A review of possible ways of measuring and observing the development of science, technology and innovation was extensively presented by (Klincewicz, Żemigała, Mijal, 2012, p. 34). In its principle, analysis of bibliometric data is compliant with the evidence-based policy model predicated on the use of analyses and research results in decision-making processes.

The choice of the bibliometric technique to run the analyses being part of this research study was advocated by its numerous methodological advantages and the assumption that the analyses are (Klincewicz, Żemigała, Mijal, 2012, p.39):

- quantitative objectivized, precise, coherent and hard to be manipulated,
- standardizable which makes it possible to compare the research areas or units of diverse productivity,
- direct easy to interpret,
- based on publications and citations i.e. measurable research outcomes rather than expert opinions on achievements, which are difficult to verify,
- characterized by a short time span from the time of carrying out the analyses to obtaining their results,
- scalable making it possible to analyze both small as well as very big data sets,
- making it possible for independent persons to run the analyses in most cases analyses may be conducted by analysts who do not run their own research studies in the analyzed area, and therefore do not represent interests of any of the assessed entities,
- non-invasive they do not require gathering of data via surveys or interviews, they may be run many times based on the available databases.

In the process-based approach, the systematic literature review (SLR) covered a set of subsequent, closely interrelated phases, including (1) formulation of the research goal and research questions, (2) specification of the database and selecting the literature set, (3) selection and pre-assessment of the data set, (4) analysis and synthesis of the data, and finally (5) results. The aggregate review covered marshalling, organizing, superstructure and also discovering the

knowledge within the existing research gaps, and it was based on the methodology proposed by Klimas et al. (Klimas, Stanczyk, Sachpazidu-Wojcicka, 2020, p. 43).

The analysis of trends observed over the past 10 years in research studies on the topic in question was first based on research & development processes and scholarly achievements presented in 28,688 academic publications, including those connected with the issues of smart specialization (1,575) and of partnership for innovation (27,113). The data distribution for the individual years is presented in Fig. 1.



Figure 1. The number of publications dedicated to smart specialization and partnerships for innovations in the 2012–2022 period in the Web of Science database.

Source: own study based on statistical data provided by WoS.

The second stage of the selection, the so called a posteriori selection, ensuing from the combination of two applied phrases, which significantly reduced the number of publications to be analyzed, was connected with implementation of the criteria for selections that generalize the results. To visualize the synthesis of the research results, the study applied the VOSviewer software tool which is intended for construction and visualization of bibliometric networks (VOSviewer version 1.6.18) – cf. Fig. 2 and 3.







🔥 VOSviewer



157

2018

2017

2016

2015

month

limitation

treatment

pre

qualitative data

populatio

european innovation partnershi civil societ

active

european com

good practic

regional networ



Drecipi

climate change

assessment

observation uncertainty

pecie

vent

paramete

enterprise partnership

local

nedo

at p

contrast wide range

scale

increase

urbanization

distribution

knowledge transfer higher education institution

regional economic

comparison

biotechnology

financing

direction

The results of the research positioning and identification of trends in the analyzed area have forced extraction of labels and terms that are factually unconnected with the research area in question, which in consequence made it possible to identify the current interdependencies (co-occurrences) and relations in terms of time (evolution). As part of the analyses, the labels were categorized into clusters, based on occurrence and strength of their interconnections (Table 1). The individual clusters were color-coded; the size of the elements (labels and nodes) presented on the map has shown the frequency of occurrence of a given term, whereas the connections between the network nodes have demonstrated the strength of their co-occurrence in the analyzed set of publications.

As a result, three major clusters were obtained, showing evident affinity and density being the evidence of the existing relations, namely:

- cluster partnership for innovation focused around the issues connected with the triple helix (green color) – covering labels such as: commercialization, distribution, employment, financing, higher education institution, innovative development, knowledge transfer, local community, local enterprise partnership, medium enterprise, open innovation, public administration, regional economic development, smart city;
- cluster partnership for innovation focused around the issues connected with sustainable development (blue color) – covering labels such as: civil society, European Commission, European innovation partnership, innovative solution, population, prevention, regional network, sustainable development goal;
- cluster partnership for innovation focused around the issues connected with climate changes (red color) – covering labels such as: climate, climate change, emission, location, observation, precipitation, regional scale, respect, species, uncertainty, urbanization.

The map evaluating the co-occurrence of relations over time (Fig. 3) has shown that most of the highlighted issues has been discussed in the literature over the recent years, which may be a proof that the issues addressed are being developed or are at the onset of development.

_	
Ę	
9	
<u>_</u>	

5
G
1
3
17
U.S.
~
2
1
-2
\overline{a}
\circ
0
S
0
ž
t -
2
. 5
S
2
2
4
$\tilde{\mathcal{O}}$
õ
Z
2
0
, c
5
5
2
-2
2
9
5
th th
in th
hin th
thin th
vithin th
within th
s within th
ts within th
hts within th
ghts within th
eights within th
veights within th
weights within th
r weights within th
eir weights within th
ıeir weights within th
their weights within th
l their weights within th
d their weights within th
nd their weights within th
and their weights within th
s and their weights within th
ls and their weights within th
els and their weights within th
bels and their weights within th
abels and their weights within th'
^c labels and their weights within th
of labels and their weights within th
of labels and their weights within th
n of labels and their weights within th
on of labels and their weights within th
tion of labels and their weights within th
ation of labels and their weights within th
cation of labels and their weights within th
ication of labels and their weights within th
ification of labels and their weights within th
cification of labels and their weights within th

Ë	able 1.																
Sp	ecification of labe	ls and	their w	veigh	ts with.	in their	· interc	onnectic	in sno	n the so called a	clusters	2					
İd	la bel	×	>	cluster	weight <links></links>	weight <total link<br="">strength></total>	weight <0ccurren ces>	score <avg. pub.<br="">year></avg.>	ġ	label	×	~	cluster	weight <links></links>	weight <total <<="" link="" th=""><th>weight coccurren <</th><th>score Avg. pub. year></th></total>	weight coccurren <	score Avg. pub. year>
	active	-0.8894	0.5398	З	27	72	14	2017.5714	37	limitation	0.3814	0.444	4	31	43	14 20	018.8571
2	age	-0.525	-0.1826	2	29	48	19	2016.0526	38	local community	-0.7816	0.0035	2	18	19	10 2(017.5
m	ass essment	0.1789	0.2114	3	51	150	99	2017.8636	39	local enterprise partnershi	-0.4273	-0.0978	2	12	13	10 2(015.4
4	biotechnology	0.0038	-0.5278	2	10	10	12	2012.25	40	location	0.4916	0.4356	1	30	51	24 20	016.2083
5	care	-0.7226	0.3956	3	33	83	43	2016.3023	41	main objective	-0.7463	-0.3778	2	21	27	12 2(015.4167
9	i citizen	-0.8279	0.0347	2	33	54	17	2016.4706	42	medium enterprise	-0.6501	-0.4413	2	14	17	11 20	015.4545
-	civil society	-0.6245	0.5046	3	15	19	14	2016.2143	43	mission	-0.774	-0.1871	2	23	30	20 20	015.8
30	c c i ma te	443771	-0.0008	1	38	137	29	2017.2414	44	month	0.6832	0.6726	4	24	36	14 20	018.2143
5) climate change	0.878	0.1435	1	40	131	39	2017.6154	45	observation	0.722	0.0693	1	44	130	38 2(017.7895
10	l commercia li zation	-0.7177	-0.466	2	15	20	14	2013.7857	46	open innovation	-0.9293	-0.0746	2	13	15	12 20	016.0833
11	commitment	-0.4341	0.2577	3	31	40	22	2017.5	47	output	0.3204	0.238	4	36	55	18 2(016.8333
12	comparison	0.1983	-0.5043	2	39	87	31	2016.8065	48	parameter	-0.2212	-0.0653	2	21	32	15 2(017.7333
13	contrast	1.0329	-0.2312	1	31	72	24	2018.25	49	pattern	0.716	-0.2412	1	42	122	45 2(016.9111
14	decline	-0.048	0.0157	1	25	37	14	2014.7857	50	phase	0.5858	0.3712	1	36	64	27 20	017.037
15	decrease	1.222	-0.2171	1	31	62	12	2019	51	population	-0.4289	0.4661	3	47	105	45 20	017.8222
16	difference	0.4699	-0.2617	1	49	168	59	2017.0169	52	preci pitati on	488332	0.2081	1	34	109	20 20	017.85
17	direction	-0.4988	-0.5717	2	21	40	30	2016.4667	53	prevention	-0.3084	0.5606	3	31	73	26 20	016.7692
18	distribution	-0.1235	-0.3604	2	43	78	30	2017.2	54	public administration	-0.68	-0.7638	2	7	12	10 20	016.7
15	effect	0.4052	-0.2601	1	57	275	106	2016.934	55	qualitative data	-0.7287	0.5747	3	12	14	10 20	017.7
20) emission	334930	-0.1592	1	30	92	31	2017.2258	56	range	0.4915	-0.0257	4	41	116	41 20	016.2195
21	. employment	-0.5898	-0.443	2	10	12	16	2014.625	57	reduction	0.3073	-0.0248	1	42	78	26 20	016.8077
22	european commission	-0.8439	0.4522	3	17	25	11	2016.4545	58	regional economic develop	-0.8278	-0.4684	2	10	16	13 20	013.6154
23	european innovation partners	-0.9091	0.5018	3	28	75	16	2017	59	regional network	-0.4087	0.6356	з	23	30	12 2(017
24	event	0.2568	-0.0963	4	41	91	36	2017.9722	60	regional scale	0.8293	-0.3881	1	20	36	12 20	015.8333
25	experiment	1013550	0.0019	1	32	106	27	2016.4444	61	respect	0.4884	0.1852	1	30	47	20 2(015.65
26	financing	-0.3871	-0.5576	2	16	22	13	2016.1538	62	rise	0.5959	0.2201	1	25	35	14 20	014.8571
27	good practice	-0.8631	0.2759	3	25	42	13	2017.4615	63	school	-0.6119	-0.104	2	23	34	32 2(015.25
28	healthy ageing	-0.9015	0.4542	3	25	60	11	2016.3636	64	smart city	-0.909	0.0409	2	14	16	10 2(016.6
25	higher education institution	-0.8961	-0.3457	2	16	20	16	2017.9375	65	species	0.6542	-0.0786	1	27	45	14 20	017.2857
30	increase	0.5312	-0.3741	1	50	191	58	2017.7931	99	sustainable development g	-0.5215	0.2701	с	17	19	11 20	019.3636
31	. influence	0.3253	-0.1714	1	49	163	61	2015.9508	67	trea tment	-0.149	0.371	S	38	74	24 20	017.625
32	innovative development	-0.582	-0.7794	2	11	17	13	2016.7692	68	uncertainty	0.8987	0.0716	1	38	116	33 2(017
33	innovative solution	-0.5529	0.3085	3	16	21	6	2017.5556	69	urbanization	0.1202	-0.3505	1	22	38	12 2(018.5
34	input	0.2537	0.5274	4	33	58	19	2016.4211	70	variation	0.768	0.1266	4	35	87	26 20	017.6538
35	intensity	0.9199	-0.1077	1	29	64	17	2017.1765	71	water	0.8057	0.3102	4	35	65	22 20	016.8182
36	s knowledge transfer	-0.8376	-0.3082	2	15	22	11	2016	72	wide range	0.9585	-0.2844	1	21	29	10 2(017.7

3. Results

The completed literature review based on the selected publications made it possible to identify several key issues connected with searching for a gap in the network relations for smart specialization strategies.

Firstly, the WoS database, which makes it possible to browse bibliography records of major periodicals, summaries of conference proceedings (as well as to analyze citations of publications or authors), contains few publications that combine the topic of partnership for innovation with the topic of smart specialization strategies. There are many studies regarding partnerships and innovations, which focus either on the kinds of entities involved in the partnerships or on the kinds of activities the partnerships engage in. On the other hand, there is a considerable, though incomparably smaller number of publications regarding smart specialization strategies (cf. Fig. 1). In a synergistic combination of the two labels there is a limited (not exceeding 30 items) set of publications that address the topic not only on the European (Kempton, 2015; Virkkala, Mäenpää, Mariussen, 2017; Meyer, Gerlitz, Klein, 2022), but also global scale (e.g. (Monardo, 2019; Parisi, Biancuzzo, 2021; Ivashchenko, Kornyliuk, Polishchuk, 2021; Ward et al., 2021).

A detailed analysis of the content of the selected set of publications, as per the three major clusters generated with the use of VOSviewer, demonstrated unambiguously that the approach to building network relations within the framework of partnerships for implementing smart specialization strategies is changing. Currently, network relations and partnerships are deeply rooted in the EU policies, such as those related to sustainable development, support for European Green Deal implementation, the EU industrial policy strategy, Horizon Europe programme, the Cohesion Policy. Building network relations for smart specialization refers to fragmentation of the EU initiatives and funds, eventually combining them under the umbrella of integrated partnerships.

Moreover, what is becoming more and more prominent is the need to focus on the development trends that lead to additional benefits for the economy, society and environment and, importantly, preference for partnerships that bring additional benefits in all the three dimensions at the same time. It is also emphasized that there is a need for running in-depth analyses which would pertain to extensive deliberations on how to stimulate stakeholders in partnerships based on current challenges and capabilities of regional transformation.

The completed analyses make it possible to state that currently the network relations require the use of a wider range of political tools in order to have an impact within a specified time frame. There is also a need to specify and introduce solutions for which time is critical – i.a. counteracting the climate changes, preserving specified levels of employment or securing the position of European regions in the emerging value chains, which means putting more emphasis on investments in innovations that are merely risky (e.g. adaptation of proven technologies) rather than explicitly uncertain. Meeting the challenges that are critical in terms of time also requires coordination with policy areas in addition to research and innovation, which support dissemination of key innovations, and also introducing new ways of working among stakeholders, which ensures better synergy stimulation and harmonization of efforts made by each of the parties. However, a question arises: to what extent the enhanced and extended participative management makes it possible to identify and justify the ambitious goals of network relations and whether or not this is sufficient for the purposes of co-developing the paths for regional transformations based on innovations.

4. Conclusion

Network relations created within the framework of regional partnerships currently fit into the strategic frameworks featuring strong ambitions in the area of systemic transformation of regions. In connection with smart specialization strategies, they more and more often refer to European Green Deal and the possibilities and challenges connected with policies pursued in specific places. In the context of the EU policy, the partnerships also rely on positive experiences ensuing from implementation of smart specialization strategies (RIS3) and strive to promote transformative innovations, putting strong emphasis on Sustainable Development. This new, innovative approach shows considerable potential to meet the challenges of sustainable development, bringing additional benefits for the economy, society, and environment. The analyses completed as part of the study have unambiguously confirmed this direction of pro-innovative activity, and at the same time have shown that this is a niche issue and it is entering the stage of intensive development. The identified research gaps indicate that these issues are still emerging and for both practitioners and theoreticians they constitute considerable cognitive potential.

References

- D, P. et al. (2022). Partnerships for Regional Innovation Playbook. Luxembourg (Luxembourg): Publications Office of the European Union. doi: 10.2760/775610 (online),10.2760/292307 (print),10.2760/513200 (print exec summ).
- 2. Foray, D. (2015). *Smart specialisation : opportunities and challenges for regional innovation policy*. Routledge Taylor&Francis Group.

- Foray, D. (2018). Smart specialization strategies as a case of mission-oriented policy-a case study on the emergence of new policy practices. *Industrial and Corporate Change*, 27(5), pp. 817-832. doi: 10.1093/icc/dty030.
- Foray, D., David, P.A., Hall, B.H. (2011). Smart specialisation From academic idea to political instrument, the surprising career of a concept and the difficulties involved in its implementation. *Mtei-Working_Paper*, 2011-001, pp. 1-16. Available at: https://infoscience.epfl.ch/record/170252.
- Foray, D., Mowery, D.C., Nelson, R.R. (2012). Public R&D and social challenges: What lessons from mission R&D programs? *Research Policy*, 41(10), pp. 1697-1702. doi: 10.1016/j.respol.2012.07.011.
- 6. Foray, D., Rainoldi, A. (2013). Smart specialisation programmes and implementation. *European Commission*, 2. doi: 10.2791/19106.
- 7. Ghinoi, S. et al. (2021). Smart Specialisation strategies on the periphery: a datatriangulation approach to governance issues and practices. *Regional Studies*, *55(3)*, pp. 402-413. doi: 10.1080/00343404.2020.1791321.
- 8. Gianelle, C. et al. (2020). Smart Specialisation on the move: reflections on six years of implementation and prospects for the future. doi: 10.1080/00343404.2020.1817364.
- Gianelle, C., Guzzo, F., Mieszkowski, K. (2020). Smart Specialisation: what gets lost in translation from concept to practice? *Regional Studies*, 54(10), pp. 1377-1388. doi: 10.1080/00343404.2019.1607970.
- Grillitsch, M., Asheim, B. (2018). European Planning Studies Place-based innovation policy for industrial diversification in regions Place-based innovation policy for industrial diversification in regions. doi: 10.1080/09654313.2018.1484892.
- Ivashchenko, A., Kornyliuk, A., Polishchuk, Y. (2021). Innovation vouchers as a modern financial tool for the development of SMES. *Baltic Journal of Economic Studies*, 7(5), pp. 78-87. doi: 10.30525/2256-0742/2021-7-5-78-87.
- Kempton, L. (2015). Delivering smart specialization in peripheral regions: the role of Universities. *Regional Studies, Regional Science*, 2(1), pp. 489-496. doi: 10.1080/21681376.2015.1085329.
- 13. Klimas, P., Stanczyk, S., Sachpazidu-Wojcicka, K. (2020). *Metodyka systematycznego przeglądu literatury wyzwania selekcji a posteriori podczas tworzenia bazy literatury*, pp. 39-52.
- Klincewicz, K., Żemigała, M., Mijal, M. (2012). Bibliometria w zarządzaniu technologiami i badaniami naukowymi. Available at: https://kpbc.umk.pl/dlibra/publication/75365/ edition/81392/content?ref=aHR0cHM6Ly9rcGJjLnVtay5wbC9kbGlicmEvcHViaW5kZX gxMDM, 22.05.2022.
- 15. Makieła, Z.J. (2018). Znaczenie innowacyjności w gospodarce regionów. *Przedsiębiorczość - Edukacja*, 14(0), pp. 40-48. doi: 10.24917/20833296.14.3.

- 16. Martins, J.T. (2016). Relational capabilities to leverage new knowledge. *The Learning Organization*, 23(6), pp. 398-414. doi: 10.1108/TLO-03-2016-0022.
- 17. Mazzucato, M. (2012). The entrepreneurial state. *Soundings*, 49(49), pp. 131-142. doi: 10.3898/136266211798411183.
- McCann, P., Ortega-Argilés, R. (2015). Smart Specialization, Regional Growth and Applications to European Union Cohesion Policy. *Regional Studies*, 49(8), pp. 1291-1302. doi: 10.1080/00343404.2013.799769.
- 19. Meyer, C., Gerlitz, L., Klein, M. (2022). Creativity as a Key Constituent for Smart Specialization Strategies (S3), What Is in It for Peripheral Regions? Co-creating Sustainable and Resilient Tourism with Cultural and Creative Industries. *Sustainability*, *14*(6), p. 3469. doi: 10.3390/su14063469.
- 20. Monardo, B. (2019). Innovation Districts as Turbines of Smart Strategy Policies in US and EU. Boston and Barcelona Experience. In: F. Calabro, L. DellaSpina, C. Bevilacqua (eds.), *New metropolitan perspectives: local knowledge and innovation dynamics towards territory attractiveness through the implementation of horizon/e2020/agenda2030 vol. 1*, pp. 322-335. doi: 10.1007/978-3-319-92099-3_38.
- Nguyen, H.T., Marques, P. (2022). The promise of living labs to the Quadruple Helix stakeholders: exploring the sources of (dis)satisfaction. *European Planning Studies*, 30(6), pp. 1124-1143. doi: 10.1080/09654313.2021.1968798.
- Nieth, L. (2019). Understanding the strategic "black hole" in regional innovation coalitions: reflections from the Twente region, eastern Netherlands. *Regional Studies, Regional Science*, 6(1), pp. 203-216. doi: 10.1080/21681376.2019.1578259.
- Parisi, L., Biancuzzo, L. (2021). A new model of urban regeneration and economic revitalisation: the I.D.E.A. district, San Diego. *Journal of architecture and urbanism*, 45(2), pp. 155-163. doi: 10.3846/jau.2021.14422.
- 24. Porter, A.L. et al. (2004). Technology futures analysis: Toward integration of the field and new methods. *Technological Forecasting and Social Change*, *71(3)*, pp. 287-303. doi: 10.1016/J.TECHFORE.2003.11.004.
- 25. Sorama, K. (2020). The role of university in the regional innovation ecosystem. 14th international technology, education and development conference (inted2020). L.G. Chova, A.L. Martinez, I.C. Torres (eds.), pp. 1629-1634.
- 26. Trippl, M., Zukauskaite, E., Healy, A. (2020). Shaping smart specialization: the role of place-specific factors in advanced, intermediate and less-developed European regions. *Regional Studies*, 54(10), pp. 1328-1340. doi: 10.1080/00343404.2019.1582763.
- 27. Tumbas, P. et al. (2013). *Impact of clusters on university-industry interaction*.
 6th international conference of education, research and innovation (Iceri 2013). L.G. Chova, A.L. Martinez, I.C. Torres (eds.), pp. 3997-4005.

- Uyarra, E., Marzocchi, C., Sorvik, J. (2018). How outward looking is smart specialisation? Rationales, drivers and barriers. *European Planning Studies*, 26(12), pp. 2344-2363. doi: 10.1080/09654313.2018.1529146.
- 29. Virkkala, S., Mäenpää, A., Mariussen, Å. (2017). A connectivity model as a potential tool for smart specialization strategies. *European Planning Studies*, *25(4)*, pp. 661-679. doi: 10.1080/09654313.2017.1283391.
- 30. Ward, C. et al. (2021). Regional policy in Australia: can smart specialisation deliver vibrant and prosperous regional Australian communities? *Australasian journal of regional studies*, 27(3), pp. 306-330.